

Financial Statements

December 31, 2023 and 2022

(With Independent Auditors' Report Thereon)



KPMG LLP 345 Park Avenue New York, NY 10154-0102

Independent Auditors' Report

The Board of Directors
The Wallace Foundation:

Opinion

We have audited the financial statements of The Wallace Foundation (the Foundation), which comprise the balance sheets as of December 31, 2023 and 2022, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

• Exercise professional judgment and maintain professional skepticism throughout the audit.



- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
 or error, and design and perform audit procedures responsive to those risks. Such procedures include
 examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that
 raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable
 period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

KPMG LLP

New York, New York June 11, 2024

Balance Sheets

December 31, 2023 and 2022

Assets	_	2023	2022
Cash and cash equivalents	\$	35,801,902	27,155,897
Investments (note 4)		1,645,524,045	1,616,840,316
Other assets and receivables		2,083,148	567,044
Right of use asset, net (note 7)		15,920,645	17,266,772
Fixed assets, net (note 5)	_	6,725,353	7,310,158
Total assets	\$ _	1,706,055,093	1,669,140,187
Liabilities and Net Assets			
Liabilities:			
Accrued expenses and other payables	\$	2,054,925	2,427,882
Grants payable (note 6)		5,955,155	6,559,760
Line of credit (note 10)		_	25,000,000
Lease liability (note 7)		17,216,040	18,584,449
Deferred liabilities (note 8)	_	6,160,220	4,780,464
Total liabilities		31,386,340	57,352,555
Net assets – without donor restrictions	_	1,674,668,753	1,611,787,632
Total liabilities and net assets	\$_	1,706,055,093	1,669,140,187

Statements of Activities

Years ended December 31, 2023 and 2022

	2023	2022
Investment return: Investment income (loss) Less investment expenses	\$ 150,433,68	, , ,
Total investment return, net	(2,678,38 147,755,29	
Expenses: Grants and related activities Operating expenses	68,332,31 16,541,86	, ,
Total expenses	84,874,17	5 104,524,997
Change in net assets	62,881,12	1 (407,195,811)
Net assets – without donor restrictions: Beginning of year	_1,611,787,63	2 2,018,983,443
End of year	\$ 1,674,668,75	3 1,611,787,632

Statements of Functional Expenses

Years ended December 31, 2023 and 2022

		2023			2022			
	_		Supporting		Supporting			
	_	Program	services	Total	Program	services	Total	
Grants and related activities:								
Grants	\$	60,895,714	_	60,895,714	80,824,501	_	80,824,501	
Direct charitable activities	_	7,436,600		7,436,600	7,564,434		7,564,434	
Total grants and related activities	_	68,332,314		68,332,314	88,388,935		88,388,935	
Operating expenses:								
Salaries		5,180,656	3,509,960	8,690,616	5,046,235	3,227,213	8,273,448	
Benefits		1,637,375	1,211,356	2,848,731	1,773,390	1,186,991	2,960,381	
Consultants		537,940	529,637	1,067,577	353,084	421,600	774,684	
Rent, net of amortization		894,767	698,546	1,593,313	916,732	632,229	1,548,961	
Other occupancy costs		146,119	114,075	260,194	151,053	104,175	255,228	
Information technology		359,623	268,202	627,825	338,397	218,505	556,902	
Insurance		78,821	61,536	140,357	72,895	50,273	123,168	
Travel and meetings		284,064	84,375	368,439	219,028	59,412	278,440	
Subscription, dues and fees		10,377	337,207	347,584	127,659	556,413	684,072	
Depreciation	_	335,387	261,838	597,225	402,909	277,869	680,778	
Total operating expenses	_	9,465,129	7,076,732	16,541,861	9,401,382	6,734,680	16,136,062	
Total expenses	\$_	77,797,443	7,076,732	84,874,175	97,790,317	6,734,680	104,524,997	

Statements of Cash Flows

Years ended December 31, 2023 and 2022

	_	2023	2022
Cash flows from operating activities:			
Change in net assets	\$	62,881,121	(407,195,811)
Adjustments to reconcile change in net assets to net cash	•	- , ,	(- , , -
used in operating activities:			
Unrealized (gains) losses on investments		(96,536,745)	433,093,998
Realized gains on investments		(46,093,955)	(125,762,086)
Depreciation		597,225	680,778
Reduction in carrying amount of right-of-use operating lease asset		1,346,127	1,347,766
Changes in operating assets and liabilities:			
Other assets and receivables		(1,516,104)	1,354,017
Accrued expenses and other payables		(372,957)	624,284
Grants payable		(604,605)	(3,324,433)
Lease liability		(1,368,409)	(1,368,409)
Deferred liabilities	_	1,379,756	(6,000,465)
Net cash used in operating activities	_	(80,288,546)	(106,550,361)
Cash flows from investing activities:			
Sales of investments		302,923,118	513,133,564
Purchases of investments		(188,976,147)	(540,201,078)
Purchases of fixed assets		(12,420)	(4,661)
Net cash provided (used in) by investing activities	_	113,934,551	(27,072,175)
Cash flows from financing activities:	_		
(Payments on) proceeds from line of credit	_	(25,000,000)	25,000,000
Net cash (used in) provided by financing activities	_	(25,000,000)	25,000,000
Net increase (decrease) in cash equivalents and cash		8,646,005	(108,622,536)
Cash equivalents and cash at beginning of year	_	27,155,897	135,778,433
Cash equivalents and cash at end of year	\$_	35,801,902	27,155,897
Supplemental disclosure of cash flow information:	_		
Cash paid for excise taxes	\$	800,000	2,645,644
Right of use asset acquired and operating lease liability		,	,,
through adoption of ASC 842		_	19,952,858

Notes to Financial Statements December 31, 2023 and 2022

(1) Nature of Operations

The Wallace Foundation (the Foundation) is the philanthropic legacy of DeWitt and Lila Acheson Wallace, the co-founders of *Reader's Digest*. Our mission is to foster equity and improvements in learning and enrichment for young people, and in the arts for everyone. As stewards of limited resources, we seek to maximize the benefits derived from our grant dollars, so that they have an impact beyond the services we can fund directly. Our approach is to look for opportunities to develop important new insights and evidence in our areas of interest; fund real world tests of innovative concepts; and then disseminate what we have learned nationally to policymakers and those who work on the ground providing services. As a result, in addition to funding the direct delivery of services to the intended beneficiaries and capacity building for grantees, we gather and publish insights useful to policymakers and those who work in fields where we focus our philanthropy: arts education, non-profit arts organizations, after school, school leadership, social and emotional learning, and summer learning.

(2) Summary of Significant Accounting Policies

(a) Basis of Accounting

The accounts of the Foundation are maintained on the accrual basis of accounting and in conformity with U.S. generally accepted accounting principles (GAAP).

The classification of the Foundation's revenue and gains (losses), is based on the existence or absence of donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restriction. U.S. GAAP requires that the amounts of each class of net assets, without donor restriction and with donor restriction, to be displayed in the balance sheets and that the amounts of change in each of those classes of net assets be displayed in the statements of activities.

These classes are defined as follows:

Net assets without donor restrictions – Net assets which are not subject to donor-imposed stipulations or the restrictions have expired and/or have been satisfied.

Net assets with donor restrictions – Net assets which are subject to donor-imposed stipulations that can be fulfilled by actions of the Foundation or that expire by the passage of time.

The Foundation does not have any donor restricted net assets as of December 31, 2023 or 2022.

(b) Income Taxes

The Foundation is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code (the Code) and is a private foundation as defined in Section 509(a) of the Code. As required by the Code, the Foundation distributes annually at least 5% of the monthly average of the fair market value of its assets no later than the 12-month period following the end of its fiscal year.

The Foundation recognizes the effects of income tax positions only if those positions are more likely than not to be sustained in the future. The Foundation has concluded that there were no uncertainties to disclose.

Notes to Financial Statements December 31, 2023 and 2022

(c) Fair Value Measurements

Fair value is defined as the exchange price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The fair value hierarchy maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value. The Foundation uses three levels of inputs to measure fair value:

Level 1: Quoted or published prices in active markets for identical assets. Level 1 assets include debt and equity securities that are traded or published in an active exchange market.

Level 2: Observable inputs other than Level 1 prices such as quoted or published prices for similar assets; prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets.

Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the asset. Level 3 assets include financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

The classification of investments in the fair value hierarchy is not necessarily an indication of the risks, liquidity, or degree of difficulty in estimating the fair value of each investment's underlying assets and liabilities.

Fair value estimates are made at a specific point in time, based on available market information and judgments about the financial instrument, including estimates of timing, amount of expected future cash flows, and the credit standing of the issuer. In some cases, the fair value estimates cannot be substantiated by comparison to independent markets. In addition, the disclosed fair value may not be realized in the immediate settlement of the financial asset. The disclosed fair values do not reflect any premium or discount that could result from offering for sale at one time an entire holding of a particular financial asset.

Potential taxes and other expenses that would be incurred in an actual sale or settlement are not reflected in amounts disclosed.

(d) Investments

Investments in equity securities with readily determinable fair values are reported at fair value based on quoted market prices or published net asset value (NAV). Investments in debt securities are measured using quoted market prices where available. If quoted market prices for debt securities are not available, the fair value is determined using an income approach valuation technique that considers, among other things, rates currently observed in publicly traded markets for debt of similar terms to companies with comparable credit risk, the issuer's credit spread, and illiquidity by sector and maturity.

The Foundation follows the accounting standards of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Subtopic 820-10-35-59, Fair Value Measurement and Disclosures – Fair Value Measurements of Investments in Certain Entities That Calculate Net

Notes to Financial Statements December 31, 2023 and 2022

Asset Value per Share (or Its Equivalent). This allows for the estimation of the fair value of investments in investment companies for which the investment does not have a readily determinable fair value using NAV per share or its equivalent as a practical expedient. Those estimated fair values may differ significantly from the values that would have been used had a ready market for these securities existed.

(e) Fixed Assets

Fixed assets consist of furniture, fixtures, equipment, and leasehold improvements. All assets are depreciated on a straight-line basis over the estimated useful lives of the assets. Computers are depreciated over 3 years, office equipment is depreciated over 5 years, and furniture and fixtures are depreciated over 15 years. Leasehold improvements are depreciated over the life of the lease or the estimated life of the leasehold improvement, whichever is shorter.

(f) Grants

Grants expense are reported as an expense and liability of the Foundation when approved by the Foundation's board of directors or the president, under authority delegated by the board of directors, and upon receipt of an acknowledgement of terms, provided the grant is not subject to future conditions. Grants payable that are expected to be paid in future years are recorded at the present value of expected future payments. A grant is conditional if the agreement includes both a barrier that must be overcome for the recipient to be entitled to the assets transferred and a right of return for the transferred assets or a right of release of the promisor's obligation to transfer assets. Conditional grants are recognized as grant expense and as a grant payable in the period in which the grantee meets the terms of the condition.

(g) Cash Equivalents

Cash equivalents represent short-term investments with original maturities of three months or less at the time of purchase, except for those short-term investments managed by the Foundation's investment managers as part of their long-term investment strategies.

(h) Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The significant estimates made in the preparation of these financial statements include the fair value of investments. Actual results could differ from those estimates.

(i) Natural and Functional Classifications of Expenses

Program expenses pertain to grant making activities such as program design, proposal review, awarding and monitoring, evaluation, and knowledge dissemination. Direct charitable expenses pertain to charitable activities for the benefit of others initiated and conducted, in whole or in part, by the Foundation. Supporting service expenses include costs related to managing the Foundation. Investment expenses reported on the statements of activities excludes certain investment manager fees which are recorded net of investment income on the statements of activities. Investment expenses that are not directly attributable to investment strategy, including staff costs for investment

Notes to Financial Statements December 31, 2023 and 2022

recordkeeping and office costs, are included within supporting services. Certain operating costs have been allocated, based on headcount, among the program and supporting services benefited.

(3) Liquidity and Availability of Resources

The Foundation monitors the liquidity required to meet its grants, committed contracts and operating expenses on a regular basis while also seeking to generate favorable risk-adjusted returns from its investments. The Foundation's liquidity monitoring focuses on ensuring that sufficient liquidity, including cash and cash equivalents and investments convertible to cash in the next 12 months, is available to meet projected spending based on the Foundation's projected payouts for grants and operating expenses. Despite the large amount of available liquid assets, the Foundation anticipates expenditures to remain consistent and not exceed what is required to support and meet its mandated distribution requirements.

In the event of an unanticipated liquidity need, The Foundation can also draw upon \$50,000,000 from an available line of credit (as further discussed in Note 10).

The following table represents the Foundation's financial assets available for general expenditure, without restrictions limiting their use, within one year of the balance sheet dates of December 31, 2023 and 2022:

	_	2023	2022
Cash and cash equivalents	\$	35,801,902	27,155,897
Investments convertible to cash in the next 12 months		869,882,598	811,200,539
Receivables for investments sold, net	_	8,816,285	69,149,754
	\$_	914,500,785	907,506,190

(4) Investments

(a) Fair Value Hierarchy

The following tables present the Foundation's fair value hierarchy for investments, the only financial instruments measured at fair value on an annual basis, as of December 31, 2023 and 2022.

Notes to Financial Statements December 31, 2023 and 2022

Investments measured using the NAV per share practical expedient are included in the total fair value column only and are not disclosed within the fair value hierarchy levels:

	2023						
		Total					
		fair value		Level 1		Level 2	Level 3
Public equities:							
United States	\$	92,396,304		92,396,304		_	_
Global	·	62,677,594		62,677,594			
Public equities total		155,073,898		155,073,898			
Fixed income:							
United States government/agency		77,177,307		_		77,177,307	
Fixed income total		77,177,307		_		77,177,307	_
Other:							
Short-term investments		9,568,059		9,568,059		_	_
Equity holdings		552		552		_	_
Receivables for investments sold, net		8,816,285		8,816,285			
Total		250,636,101	\$	173,458,794		77,177,307	
Investments measured using net asset							
value (or its equivalent):							
Public equities:							
United States		131,443,847					
Global		271,918,578					
Emerging market		98,416,519					
Private capital		522,710,045					
Hedged equities		65,274,275					
Absolute return		202,330,522					
Real assets		102,794,158	_				
Total investments using							
net asset value		1,394,887,944	_				
Total investments	\$	1,645,524,045	=				

Notes to Financial Statements December 31, 2023 and 2022

	2022						
		Total					_
	_	fair value		Level 1		Level 2	Level 3
Public equities:							
United States	\$	99,429,220		99,429,220		_	_
Global	_	64,742,974		64,742,974			
Public equities total	_	164,172,194		164,172,194			
Fixed income:							
United States government/agency	_	84,089,496		_		84,089,496	
Fixed income total		84,089,496		_		84,089,496	_
Other:							
Short-term investments		6,118,813		6,118,813		_	_
Equity holdings		76,574		76,574		_	_
Receivables for investments sold, net	_	69,149,754		69,149,754			
Total	_	323,606,831	\$	239,517,335	= =	84,089,496	
Investments measured using net asset							
value (or its equivalent):							
Public equities:							
United States		112,579,109					
Global		229,908,001					
Emerging market		66,159,870					
Private capital		499,899,029					
Hedged equities		105,102,431					
Absolute return		179,614,835					
Real assets	_	99,970,210	_				
Total investments using							
net asset value	_	1,293,233,485	_				
Total investments	\$_	1,616,840,316	=				

Short-term investments include money market funds and U.S. government securities managed by the Foundation's investment managers as part of their long-term investment strategies.

The Foundation did not have any Level 3 investments in 2023 or 2022.

The Foundation recognizes transfers between levels of the fair value hierarchy on the date of the event or change in circumstance that caused the transfer. There were no transfers among Levels 1, 2 or 3 during the years ended December 31, 2023 and 2022.

Notes to Financial Statements December 31, 2023 and 2022

(b) Strategies of Commingled Stock, Hedge Fund, and Private Asset Funds

The following tables list the investment strategies, redemption terms, and assets for public equities, private capital, hedged equities, absolute return funds, and real assets measured at fair value using NAV (or its equivalents) as of December 31, 2023 and 2022:

	_			2023	
		Total fair	Unfunded	Redemption	Redemption
	_	value	commitments	dates per year	notice period
Public equities:					
United States	\$	131,443,847	_	Bi-Annually/Quarterly	60/65/90 days
Global		271,918,578	_	Triennial (with lock up	
				until August 2025)	120 days
				Monthly (with lock up	
				until December 2024)	60 days
				Quarterly/Annually	30/90 days
Emerging market		98,416,519	_	Annually (with lockup	
				until January 2025)	60 days
				Daily/Quarterly	30/45 days
Private capital		522,710,045	219,761,281	Not redeemable	Not redeemable
Hedged equities		65,274,275	_	Quarterly/Annually	45 days
Absolute return		202,330,522	26,684,493	Monthly/Quarterly	5/65 days
				Semi-Annually	60/90 days
Real assets	_	102,794,158	42,314,156	Not redeemable	Not redeemable
Total	\$_	1,394,887,944	288,759,930		

Notes to Financial Statements December 31, 2023 and 2022

				2022	
		Total fair	Unfunded	Redemption	Redemption
	_	value	commitments	dates per year	notice period
Public equities:					
United States	\$	112,579,109	_	Bi-Annually/Quarterly	60/65/90 days
Global		229,908,001	_	Triennial (with lock up	•
				until August 2025)	120 days
				Monthly (with lock up	·
				until December 2024)	60 days
				Quarterly/Annually	30/90 days
Emerging market		66,159,870	_	Bi-Annually (with	
				lock-up until	
				June 2023)	60 days
				Daily/Quarterly	30/45 days
Private capital		499,899,029	183,804,648	Not redeemable	Not redeemable
Hedged equities		105,102,431	_	Quarterly/Annually	45 days
Absolute return		179,614,835	52,256,855	Monthly/Quarterly	5/60/65 days
				Semi-Annually	60/90 days
Real assets	_	99,970,210	59,883,313	Not redeemable	Not redeemable
Total	\$_	1,293,233,485	295,944,816		

The following provides details for the investment strategies as of December 31, 2023 listed above:

(i) Public Equities

United States

This includes \$131 million invested in four funds that invest in US equities.

Global

This includes \$272 million invested in five funds that invest in Global equities.

Emerging Markets

This includes \$98 million invested in three funds that invest in Emerging Market equities.

(ii) Private Capital

This includes \$523 million invested in 88 funds that make distributions to investors at the managers' discretion and are expected to fully distribute their assets over the next 10 years. These funds invest directly in diversified portfolios of buyout, growth and venture capital investments.

(iii) Hedged Equities

This includes \$65 million invested in two hedge funds that invest in public equities using a combination of long and short positions.

Notes to Financial Statements December 31, 2023 and 2022

(iv) Absolute Return

This includes \$202 million invested in eight managers that allocate capital across multiple asset classes and geographies and provide returns largely independent of overall equity market moves.

(v) Real Assets

This includes \$103 million invested in nineteen funds that invest in diversified portfolios of real estate and natural resources, both of which provide material protection against inflation, generate current income and are less correlated with equities.

(5) Fixed Assets, Net

At December 31, 2023 and 2022, fixed assets are comprised of the following:

		2023	2022
Furniture and fixtures	\$	1,000,993	1,000,993
Computer hardware		23,259	294,913
Equipment		57,084	50,289
Leasehold improvements		7,952,858	7,952,858
Artwork		104,613	104,613
Construction in progress		5,627	
		9,144,434	9,403,666
Less accumulated depreciation	_	(2,419,081)	(2,093,508)
	\$	6,725,353	7,310,158

Depreciation expense for fixed assets for the years ended December 31, 2023 and 2022 was \$597,225 and \$680,778, respectively.

Notes to Financial Statements December 31, 2023 and 2022

(6) Grants Payable

At December 31, 2023 and 2022, non-conditional grants scheduled to be paid in future years are as follows:

	2023	2022
Year:		
2023	\$ _	5,721,681
2024	4,531,251	888,000
2025	1,639,430	
	6,170,681	6,609,681
Discount to present value (based on interest rates from 4.56% to		
5.12% and 0.77% to 2.9% for 2023 and 2022, respectively)	(215,526)	(49,921)
	\$ 5,955,155	6,559,760

At December 31, 2023, the value of conditional grants totaled \$18,123,434, which have not been recorded in the financial statements as they have not met the criteria for expense recognition at December 31, 2023. The Foundation expects such amounts to be recognized as grant expense when the expense recognition criteria is met.

(7) Leases

The Foundation has a lease for office space expiring in 2035. The Foundation has a remaining lease term and discount rate associated with this operating lease of 12 years and 2.03%, respectively.

A summary of changes in the operating lease liability follows:

	January 1, 2023	Additions	Payments/ Amortization	December 31, 2023
\$	18,584,449	_	(1,368,409)	17,216,040
A summa	ary of changes in ROU assets follows:			
	January 1, 2023	Additions	Amortization	December 31, 2023
\$	17,266,772	_	(1,346,127)	15,920,645

Notes to Financial Statements December 31, 2023 and 2022

The future payments due under operating leases as of December 31, 2023 is as follows:

		Total		
		undiscounted		
Year ending December 31:				
2024	\$	1,642,417		
2025		1,718,852		
2026		1,718,852		
2027		1,718,852		
2028		1,718,852		
2029-2035		11,331,167		
		19,848,992		
Less effects of discounting		(2,632,952)		
Operating lease liabilities as at				
December 31, 2023		17,216,040		

Lease expense recognized in the statements of activities amounted to \$1,593,313 and \$1,548,961 in 2023 and 2022, respectively.

(8) Deferred Liabilities

At December 31, 2023 and 2022, deferred liabilities consisted of the following:

	2023	2022
Federal excise tax (note 9)	\$ 6,160,220	4,780,464
	\$ 6,160,220	4,780,464

(9) Federal Excise Tax

Due to recent changes in tax law, under Section 4940(a) of the Code, as a private foundation, the Foundation is subject to a federal excise tax equal to 1.39% of its net investment income for tax purposes. The Foundation's current federal excise taxes for the year ended December 31, 2023 and December 31, 2022 were \$874,870 and \$3,993,247, respectively.

The Foundation records a liability for deferred federal excise tax at the 1.39% rate on the total unrealized appreciation in the fair value of investments. The federal excise tax will be paid as realized gains are reported for tax purposes. The unrealized (losses) gains on investments are reported net of the deferred federal excise tax expense (benefit) of \$1,379,756 and \$(6,000,465) for the years ended December 31, 2023 and 2022, respectively, on the statements of activities.

Notes to Financial Statements December 31, 2023 and 2022

(10) Line of Credit

The Foundation entered into a line of credit with a bank in June 2022 for up to \$50,000,000 at a variable interest rate of the 12-month average US Treasury Index plus 1.85%. Interest-only payments were due in monthly installments beginning August 15, 2022. All accrued and unpaid interest are due upon maturity on November 15, 2024. As of December 31, 2023 and 2022, there was \$0 and \$25,000,000, outstanding on this line of credit, respectively.

(11) Pension Plans

The Foundation provides a defined-contribution retirement plan for all eligible employees, whereby the Foundation contributes 15% of a participant's eligible earnings on an annual basis. In addition, the Foundation provides a supplemental executive retirement plan for the benefit of certain eligible employees. Total pension expense for the years ended December 31, 2023 and 2022 was \$1,515,013 and \$1,468,768, respectively.

(12) Subsequent Events

The Foundation evaluated events subsequent to the balance sheet date of December 31, 2023 through, June 11, 2024, which was the date the financial statements were available to be issued. There were no subsequent events of which management is aware, that would require recognition or additional disclosure in the Foundation's financial statements.